



PORTLAND CHAPTER

October 2012

Headline Article

Next Chapter Meeting

- Annual Business Meeting
- Keynote Presentation
- Educational Presentation
- Chapter Meeting Logistics

Professional Development

- Toastmasters
- Critical Thinking & Emotional Development
- Roeder Online Courses
- ACP Class Gets 4 Stars!

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PMI Portland Connection

October 2012

Program and Project Manager Power

What are your most important traits to achieve success?

"Happiness is the full use of your powers along lines of excellence in a life affording scope..." John Fitzgerald Kennedy, 35th President of the United States

An Analogy... Years ago as kids, when we all didn't know (or worry about) what project management was, our PMBOK's were comic books (we acknowledge that many adults read such material today). We couldn't wait for the next monthly or weekly issue to come out of Superman or X-Men, or the Fantastic Four, or Spiderman, to name just a few. Of course, not all comic books involved superheroes, but many of them did. Each superhero in our imaginary worlds has at least one or more special skills or powers that made them champions for justice and "the greater good". Let's not forget the arch nemesis and villains like Lex Luthor, Magneto, or Dr. Doom that had similar powers but used them for the wrong intent.

Today we probably all know some of our colleagues as "superheroes" for the efforts they give or the results they achieve individually and/or with their team. Are they considered our champions or Olympians in program and project management? Do you admire them for their strength the same way one might respect a person who can undertake admirable feats of physical endurance or run at incredible speeds?

If so, then let's assume that you are somewhere along the continuum of being weak or a very fit strong person with your "Program and/or Project Management powers". As you should

know, there are several kinds of "power" in management such as real, formal, position, implied, reverent, proxy (acting), informal, expert, to name a few. What "powers" does a Program or Project Manager need to have, and how can they use them to their advantage?

Our Observations and Suggestions...

Program and Project Managers work in all types of organizations and undertake all sorts of initiatives across a broad spectrum of functional disciplines. Some Program/Project Managers may be organizational atop the hierarchy while others are "lower down the chain". What truly distinguishes some as leaders in their program/project role, where team members eagerly look forward to working on the initiatives they lead?

In project and program management, just as in other professions, a great leader needs to have a mix of attributes. Take a moment to answer the question, "Who do I consider a great leader?" A few famous names may come to mind, such as military leaders (maybe Admiral Nelson of the British Navy), Heads of State (Abraham Lincoln, or Winston Churchill perhaps), and/or Visionary business persons (such as Henry Ford, Richard Branson, or Enzo Ferrari). There is a fair chance that the people you thought of possess "real power". They may well have been the appointed or elected leaders for their entity or organization (maybe they were founders), with "formal power", yet not all such men and women in these positions are considered true leaders. For example, Richard Nixon and

[continued...](#)



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Abraham Lincoln were both elected President and clearly had the formal power this position carries. However, history and general opinion often regards them very differently in terms of leadership. So even when formal power is bestowed, what makes some stand out as true leaders where others do not?

Role models are those that we look up to, and aspire to be like. These people are true leaders that demonstrate an emotional intelligence that picks up the needs of others, and a “persona” that others look up to. People that are genuine role models with “real power” have the expertise to “walk the talk” and are—crucially—people that others enjoy working with and for, often because they feel they can learn from them the most or they have the best chance of success and the rewards that can possibly be bestowed as a result of the success.

Formal power, if you have it, is advantageous, but it does not mean people respect you and want to work for and with you. A Program/Project Manager may be given formal power to lead their team, however, the nature of their role leads more often than not to them having to rely more on “referent” or “expert power”. A Program/Project Manager’s power is primarily derived from the expertise and experience they possess in managing their work and/or the process or product contained within the chartered initiative. It is interesting to note that, in general, when evaluating projects and programs in Retrospectives, such lesson learned often reveal that the expertise of the Project/Program Manager is not the only indicator of their qualities to effectively lead a team and achieve a successful outcome.

Keynote Presentation

The Tyranny of the Urgent—The Cost of Bad Decisions, with Kimi Hirotsu Ziemski

[Read more...](#)

Educational Presentation

Improving Lives and Productivity by Reducing Stress, with Roland Jarka

[Read more...](#)

Examples of Differences...

Example #1: The Program Manager who has referent power but lacks leadership qualities—not good! Referent power can get them so far, but not “all the way” to getting things across the line. A lack of true leadership qualities can be resolved through coaching, as long as the person is willing to practice and learn what leadership is. It is the responsibility of the organization to make sure that people in Program Manager roles have leadership qualities.

Example #2: The Project Manager who has expert power and is seen as a real leader because of her emotional strengths, over and above the Program Manager they work for! This can cause complications of authority between the Program and Project Manager.

Example #3: The team member who only has informal power but who really is the “true leader” in the team. This diminishes the role of the Program and/or Project Manager, and will often lead to lack of role clarity, varying team morale and project issues caused by structure and inconsistent communications. The “true leader” may be leading the team, but may not follow the routines and disciplines of good project management. If this is the case, the work gets done, but lack of processes could cause rework, delays, and add risk to the project, and potentially affect the project’s final outcome and the formal handover to operations.

Our Conclusion

As in other professions, the following traits can help a Program or Project Manager to be a truly effective leader:

1. Charisma (described in the Oxford English Dictionary as “having compelling attractiveness or charm that can inspire devotion in others”)—whether charisma can be taught or not has been the subject of much debate, but there is little doubt that it helps to have it!
2. Be an Expert in Management—not necessarily the detailed work to deliver the outcome. A good leader will surround

[continued...](#)



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themselves with technical/industry experts and will ask the right questions at the right time.

3. Be Enthusiastic and have a “sense of positive urgency” to getting things done.
4. Be a good coach to your team members.
5. Be good at motivating others.
6. Take the time to build relationships with people.
7. Be able to see big picture and to ensure that all team members can see it too, as well as identify their own measures of success that relate back to the big picture.
8. Be recognized a winner. Past successes are good. People like to follow a winner...make sure you celebrate successes and “wins” when you achieve them—and recognise the efforts of your team at all times.

If a Program/Project Manager has the attributes above, regardless of the official type of power they have in the organization, they have the best chance of succeeding and being deemed a good leader that people want to follow and achieve success with.

About the Authors

Jeff Hodgkinson, Gary Hamilton and Gareth Byatt
<http://pmoracles.com/>

PMI Portland Chapter Annual Business Meeting

Notice from the Board of Directors

Your Chapter leadership will take 10 minutes of the October Chapter meeting for the Annual Members Meeting for 2011-2012. This meeting is required by the PMI Portland Bylaws, section 3.

Annual Members Meeting Agenda Items:

1. Vision and Chapter Mission
2. Accomplishments
3. Financial Report
4. Membership Growth
5. Chapter Long-term Goals
6. Thanks and Appreciation

In order to allow the speaker full coverage and maintain the PDU level, the announcements will be kept short and the keynote presentation will run an extra 5 minutes in an effort to cover the agenda items for the Annual Members Meeting.

PMI Global Conference—North America



October 20-23, 2012
Vancouver, BC, Canada

Earn 19 PDUs! [Click here for information.](#)



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October 16 Chapter Meeting

Keynote Presentation

The Tyranny of the Urgent—The Cost of Bad Decisions

Professionals are under the tyranny of the urgent. In an age of attempting to match our processing to the speed of the internet, we must also recognize its limitations. Rediscover the value of critical thinking to our leadership and our organizations.

In this speech Kimi will lead you in discussion of:

- How ‘urgency’ has gone from weeks to minutes to milliseconds
- The impact of the internet and email on the volume of information available
- What it means to operate in a global environment with global partners – and global competitors – and how that affects your decision making process

This approach is as old as the practice of philosophy, as contemporary as time management and as necessary as oxygen. Use of critical thinking in processing information and making decisions can take hours or moments. It does take will, inclination, and courage.

Learning objectives:

- Understanding the use of critical thinking tools in a compressed time frame
- Communicate the value of the use of critical thinking skills in a compressed time frame
- Coach and encourage the use of critical thinking skills in your organization.

About the Presenter



Kimi Hirotsu Ziemski, President of Energizing Enterprises. She has built a reputation for delivering projects, market requirements and revenue on time and within budget. Her expertise in account management, product and project management resulted in awards year after year during her career. She has taken her experience in project management and focused on the issues of emotional intelligence, higher level decision making, communications and conflict resolution.

Ms. Hirotsu Ziemski contributed to the PMBOK Fourth Edition, wrote the first of a trio of books on leadership (second due out Q1 2013) and has been honoured to present to the PMI Leadership teams for more than five years.

As a keynote speaker Kimi has focused on audiences of technical professionals and organizations. Her audiences love the energy, take home workable techniques, and enjoy the unique take on the wisdom garnered over decades of experience and success.



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October 16 Chapter Meeting

Educational Presentation

From Stress to Well-Being: 5 Effective Techniques to be Happier, Healthier & More Productive

Stress has become such a part of modern living, most of us don't even notice how we're being affected. As a profession, project managers are particularly susceptible due to the complexities and urgencies of the job. Our work, our health and our relationships are all affected. This fact-filled and inspiring talk will focus on why we get stressed and, most importantly, what we can do about it. Applying even one or two of the techniques discussed will reduce your stress levels and help you move into a state of well-being.

- Learn how stress affects you physically, mentally, socially and spiritually
- Measure your current stress level
- Discover the hidden reasons why you get overwhelmed
- Learn 5 simple and powerful techniques to improve your well-being.

About the Presenter



Roland Jarka, Ph.D., is an inspiring Speaker, Executive Coach and Certified Hypnotherapist. His Ph.D. is in Motivational Psychology from the State University of New York at Buffalo. He was an Assistant Professor of Psychology at Fairleigh Dickinson University in Teaneck, New Jersey.

Dr. Jarka also worked in industry as National Sales Manager for Sahara Natural Foods where he developed an effective stress-reduction technique, The Miracle Minute. He has given talks and done workshops for many companies including Intel, Oaktree Digital, M & E Engineering & Optimal Nutrients.

Dr. Jarka electrifies audiences with humor, powerful stories and effective techniques. He specializes in stress reduction, human positivity and resiliency, helping people overcome mental and emotional blocks to success. He has been described as delightful, alive, and insightful.

Dr. Jarka is currently in the National Speakers Association Oregon Speakers Academy. He was trained as a Hypnotherapist in 1989 and is an active member of the Oregon Hypnotherapy Association and the National Guild of Hypnotists. His training and work as a Hypnotherapist has deepened his ability to touch audiences and increase their retention of material. He created and produced the Cable TV show: The Jarka Show, which focused on the power of the mind.

Have you thanked a volunteer today?

PMI Portland Chapter is run almost entirely by a large group of dedicated, hard-working, professional project managers. They volunteer their time to support the mission of the Chapter and to network with others like themselves.

If you are interested in joining this elite group, take a look at the [Volunteer FAQ](#) and [Volunteer Opportunities](#) web pages on the Chapter web site. Or contact volunteer@pmi-portland.org.

You'll be glad you did!



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October 16 Chapter Meeting

Agenda

- 4:00 Registration table opens
- 4:30 Educational presentation
- 5:30 Networking
- 5:35 New member welcome meeting
- 6:30 Dinner and announcements, business meeting
- 7:00 Keynote presentation

Meeting Pricing

PMI Portland Chapter Members*
 Keynote presentation with meal \$25
 Educational presentation \$10

PMI Portland Chapter Student Members*
 Keynote presentation with meal \$15
 Educational presentation \$5

Non-Members
 Keynote presentation with meal \$35
 Educational presentation \$10

Registration

At 10 a.m. the Monday before the Chapter meeting, the regular online registration price increases by \$10. At 4:00 p.m. the day of the meeting, regular registration price increases by \$20.

No refunds within 24 hours of the meeting. Contact registration@pmi-portland.org.

[Register Now](#)

** You must be a PMI Portland Chapter member prior to registering for an event to be eligible for the member rate. A PMI Portland Chapter member is a member in good standing in the Chapter's member database. If you are a brand new Chapter member, [click here](#).*

Chapter Members and Chapter Student Members are current members of PMI and the Portland Chapter. Student Membership is defined by PMI GOC, and does not apply to non-members who may be students. [PMI Portland Chapter Student Outreach Process](#)

New Member Welcome Meeting

We meet directly after the Educational Presentation, in the same room. Join us to learn about who we are and what we offer, and to meet other new members.

Location

Doubletree Hotel—Lloyd Center
 1000 NE Multnomah, Portland, Oregon 97232
 (503) 281-6111

Free Parking

Menu

Chicken Marsala served over Garlic Mashed Potatoes with Fresh Vegetables

Or

Six Cheese Ravioli with Roasted Red Pepper Sauce, Julienne Vegetables and Shaved Parmesan

Banana Cake

2012-13 Chapter Meetings

Don't miss a thing! Mark your calendars now.

October 16—Annual Business Meeting
November 20
December 11—Date Change!!



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Professional Development

Toastmasters

Would you like an easy, non-threatening way to improve your speaking and leadership skills and have a lot of fun while doing so? Are you already an experienced speaker who would enjoy getting feedback on your presentations or would you enjoy helping others to become better speakers or leaders? Or maybe you would like to reduce your use of filler words such as “ah” and “um.” Toastmasters provides all of this and more.

What is Toastmasters?

Since 1924, more than 4 million people around the world have become more confident speakers and leaders because of their participation in Toastmasters. Toastmasters is an international organization and world leader in communication and leadership development. There are over a quarter of a million members who improve their speaking and leadership skills by attending the local club meetings. Most people don't realize Toastmasters is an educational program where members learn speaking skills by completing the Competent Communicator manual and then Advanced Communications manuals. Members learn leadership skills by taking meeting roles and leadership roles and becoming officers in the club, the area and the district.

How Does It Work?

Meetings are a learn-by-doing workshop that reoccur every week where we hone our skills through participating in a no-pressure atmosphere. Meetings are instructorless, instead we give a speech or fulfill a leadership role in the meeting and get evaluated by one of our peers; a key part of the program's success. In addition to prepared speeches, members have the opportunity to take on leadership roles, supporting roles or evaluation roles in each meeting. The learn-by-doing approach leaves out the lecture but gives responsibilities and mentoring. Clubs have members from beginners up through very experienced speakers and leaders. Whatever you choose to work on you are supported, coached and nurtured by your fellow

club members. Because we are a club, all of our achievements are also club achievements that ultimately lead to the club winning recognition for the dedication and hard work of the group.

Why should I join?

The Toastmasters program offers many benefits that help people in all walks of life. As a result of participating in Toastmasters, you will:

- Increase your self-confidence
- Become a better speaker
- Become a better leader
- Communicate more effectively

Membership is affordable – a great value that can change your life that costs very little.

More than 4 million people have discovered the benefits of this proven learning formula. What are you waiting for?

Trish Kelley, PMP

[VP of Professional Development](#)





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Professional Development

Critical Thinking & Emotional Intelligence

A Match Made in Heaven

Wednesday, October 17, 2012

This workshop will explore the close relationship between critical thinking and emotional intelligence.

Key Learning Objectives

- Learn about basic critical thinking techniques
- Receive information and tools to apply several of these techniques in your own environment
- Practice working with the value of the information gleaned via emotional intelligence across the critical thinking techniques
- Practice the use of critical thinking techniques in pre-set scenarios with colleagues in team discussions

About the Presenter

Kimi Hirotsu Ziemski A popular speaker at the national leaders conference for Project Management Institute year over year, Kimi has brought a high level of energy and intelligence to the difficult and eternal topics of how we can each bring our own leadership performance level up. Her standing in the industry resulted in being invited to join the team updating the Guide to the Project Management Body of Knowledge for the Fourth Edition. Kimi's workshops and speeches are known for their energy, interaction, and ability to drive changes.

Workshop Details

Wednesday, October 17, 2012

8:30 a.m. to 5:00 p.m.

Location

World Trade Center
121 SW Salmon Street
Portland, OR 97204

PDUs

8 PDUs available by completing this workshop.

Cost

PMI Portland Chapter Members *

By 9/23 at 5 p.m.: \$275

9/23–10/15 at 5 p.m.: \$295

PMI Portland Chapter Student Members *

By 9/23 at 5 p.m.: \$175

9/23–10/15 at 5 p.m.: \$195

Non-Members

By 9/23 at 5 p.m.: \$375

9/23–10/15 at 5 p.m.: \$395

Register Now!

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Professional Development

Roeder Online Courses

Be sure to check the [Roeder web site](#) for all the new online PM related training at a discount to Chapter members.

OnDemand Online Courses

360 Awareness: Understand Human & Environmental Factors
4 hours, 4 PDUs

Whole Body Decisions: Synthesize Brain, Heart & Gut
4 hours, 4 PDUs

Project Management Fundamentals: Laying A Strong Foundation
8 Hours, 8 PDUs

Monthly Webinar Series

Live, Instructor-Led Online Courses

Advanced Project Stakeholder Management (8 PDUs)
October 3 & 10, 2012

PM Fundamentals–Execution (8 PDUs)
October 12 & 19, 2012

Managing Virtual Teams (8 PDUs)
October 17 & 24, 2012

Communicate with Competence & Confidence (8 PDUs)
October 30 & November 6, 2012

Earn Buy-In & Win Support (8 PDUs)
October 31 & November 7, 2012

Project Risk Management (8 PDUs)
November 6 & 13, 2012

Agile Project Management (15 PDUs)
November 27, 29, December 4 & 6, 2012

2012 Agile Certified Practitioners (ACP) class gets a 4-star rating!

Agile jobs increased 2,261,050% since November 2009 according to simplyhired.com. That's an astonishing statistic! If the current trend continues, where will it be in one year?

When PMI.org published that 67% of organizations used Agile, we thought it would be interesting to translate that into job opportunities.

We launched the 2012 PMI-ACP exam preparation course on September 29, 2012 to help our members with the growing demand. The 3-day Saturday course started on solid footing. The first class got 4-stars "Very Good" ratings thanks to our two instructors, Diane Brady and Trish Kelley.

The very nature of Agility is to be able to adapt to the circumstances of the project and environment. We've incorporated this into our curriculum development and are already enhancing plans for the 2013 course.

If you want to be involved in the next course, scheduled for Q1 2013, then [stay tuned](#) or email us at acp_certification@pmi-portland.org.



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MON	TUE	WED	THU	FRI	SAT	SUN
October 8	9	PMI WV Eugene Event OODN Events (2)	Roundtable Dntwn @ City of Portland TAO Events (2)	Roundtable NW @ Con-Way COBEN Meeting	ACP Certification course	13 14
15 Registration ends– Critical Thinking Workshop	Chapter Meeting	17 Critical Thinking Workshop PMI WV Salem Event	18 Roundtable West @ Nike	19 PMI WV Corvallis Meeting		20 21
22	Roundtable NE @ Public Health	24	25	26 Roundtable North @ Clark		27 29
29	30	31	November 1	2		3 4
5	6	Roundtable NE @ Port of Portland	8	9 Roundtable NW @ Con-Way		10 11
12	13	14	15 Roundtable West @ Nike	16 PMI WV Corvallis Event		17 18
19	Chapter Meeting	21	 22	23 Roundtable North @ Clark		24 25
26	Roundtable NE @ Public Health	28	29	30	December 1	2

For details, see the calendar on the [Chapter web site](#).



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Roundtable North Clark

1200 Fort Vancouver Way,
Vancouver, WA
Community Room

4th Friday 7:15 a.m.

Roundtable NW Con-Way

2055 NW Savier
Portland, OR
Ask for room at desk

2nd Friday 7:15 a.m.

Roundtable West Nike

Nike World Headquarters,
Beaverton, OR
Nolan Ryan Bldg.,
Air Huarache, 1st Floor

3rd Thursday 7:30 a.m.

Roundtable NE Port of Portland

7200 NE Airport Way
Portland, OR
Anchor Rm., 1st floor

1st Wednesday 4:30 p.m.

Roundtable NE Public Health

Portland State Office Bldg.
800 NE Oregon Street,
Portland, OR
Room 1C-30

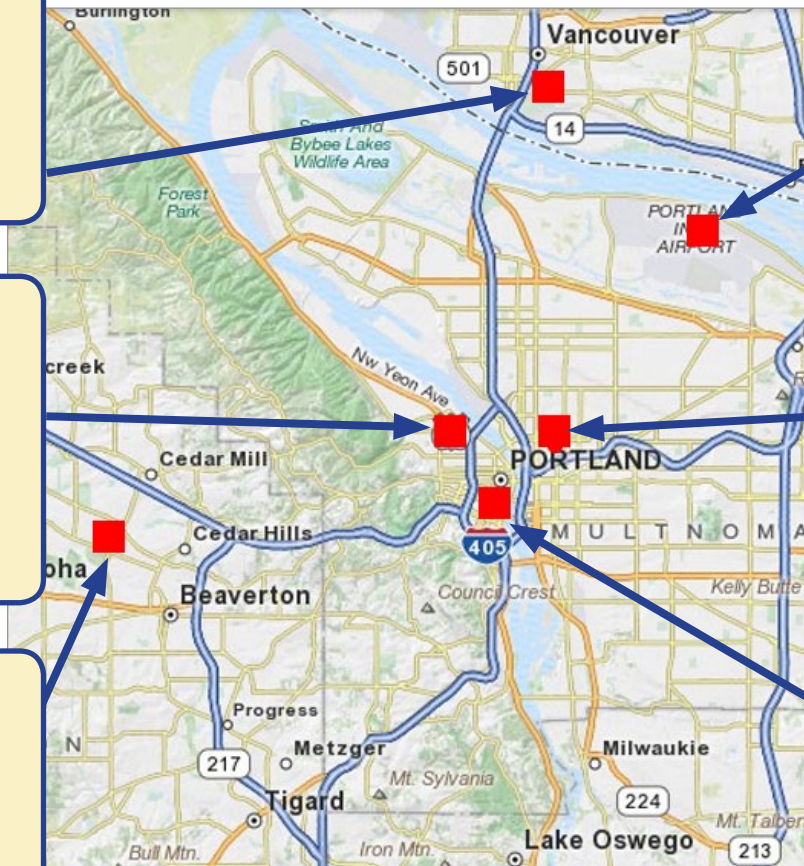
4th Tuesday 7:30 a.m.

Roundtable Downtown—City of Portland

The Portland Building
1120 SW 5th Ave.
Portland, OR
2nd floor, Room B

2nd Thursday 7:30 a.m.

No Meetings Nov. & Dec.



Join Us!

For more information, to see maps, to join a roundtable, to contact the moderator, or to RSVP for meetings, see the PMI Portland Chapter [Roundtable web page](#).



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PMI Willamette Valley Chapter

Salem Branch

Lunch Meeting–Wednesday, October 17, 2012

11:45 a.m. - 1:00 p.m.

Location Roth's Conference Center, West Salem
1130 Wallace Rd. NW
Salem, Oregon 97304

Speaker Roundtable Discussion

Cost \$15 (with lunch) or \$12 (speaker only) for PMI Members and \$17 (with lunch) or \$14 (speaker only) for Non-Members

Eugene Branch

Dinner Meeting–Wednesday, October 10, 2012

6:00–8:00 p.m.

Location Valley River Inn
1000 Valley River Way
Eugene, OR 97401

Speaker Tim Runcie, Advisicon, Project, Program & Portfolio Management using the latest version of MS Project Server 2010 and 2013

Cost \$20 (online) or \$25 at the door.

Corvallis Branch

Lunch Meeting–Friday, October 19, 2012

11:45 a.m.- 1:30 p.m.

Location 700 SW Washington Ave.,
Corvallis, OR

Speaker Ryan Cummings, Cheetah Learning, Networking Workshop

Cost \$10 members/students, \$15 non-members.

www.pmiwv.org

Central Oregon Business Education Network (COBEN)

The former PMI Roundtable in Bend has evolved into a new group called COBEN (Central Oregon Business Education Network). Ed Sea, former roundtable leader, encourages local Project Managers to participate.

COBEN is a common place for business folks to gather and exchange ideas, gain insights, continue professional learning, make talents known, make recruiting needs known, and develop new relationships. This dynamic group is open to all industries and all persons generally involved in business. We provide a venue for developing a network of professionals and will be offering diverse educational sessions.

Friday, October 12, 2012

11:30 a.m. - 1:00 p.m.

Location COCC–Community Learning Building
1027 NW Trenton Ave.
Bend, OR

Cost \$5 (includes lunch) at the door, but please RSVP

Register www.meetup.com/COBEN12/

We Want to Profile Interesting Local Projects!

Have you recently closed on a project in the Portland area that other PMI Portland Chapter members might be interested in hearing about? We will interview you and capture the fascinating details that describe your methods, approach, outcomes and lessons learned.

Contact newsletter_dir@pmi-portland.org if interested..



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OODN Events



Monthly Program

Wed., October 10, 2012—6:00 - 8:30 p.m.

Location: Con-Way (Fremont / St. John's rooms)
2055 NW Savier St.
Portland, OR 97209

Speaker: Al Lee

Topic: Energy Management in Organizations

Cost: Free to PMI members. Non-members, \$10.

Contact: RSVP to president@odnoregon.org.

Fundamentals of Organizational Development

Weds., October 10 - November 14—8:00 - 10:00 a.m.

Location: 1500 NE Irving St.,
Portland, OR 97232

Cost: \$250 for OODN members and partners (**PMI members**)
\$375 for non-members

[Flyer](#)

Oregon OD Network

14780 SW Osprey Drive, Suite 365
Beaverton, OR 97007

www.odnoregon.org

TAO Events



TAO QA & DEV Forum

Thurs., October 11, 2012—8:30 a.m. - 5:30 p.m.

Location: World Trade Center, 121 SW Salmon St.,
Portland, OR

Topic: Agile Testing Open Northwest

Operations Forum

Thurs., October 11, 2012—5:30 - 8:30 p.m.

Location: PDC – Commission Room
222 NW 5th Ave.
Portland, Oregon 97209

Speaker: Beth Steinberg, former VP of HR at Facebook

Topic: Creating a Culture of Innovation

TAO Launch Party

Thurs., November 15, 2012—6:00 - 9:00 p.m.

Location: Pure Space
1315 NW Overton
Portland, Oregon 97209

And more...

www.techorg.org



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Membership

Join the PMI Portland Chapter

PMI Portland Chapter is a local chapter of the international organization, PMI (Project Management Institute). The PMI Portland Chapter prides itself on being an active and growing project management community and is one of the largest chapters in the Pacific Northwest.

How to Join

To become a member of the Portland Chapter, you must first join PMI Global. You can join online or download an application.

Click [here](#) to join PMI Global. You will be given an opportunity to join a chapter. Select the Portland Chapter (C031) from the list.

If you're already a PMI member and want to join the PMI Portland Chapter, you can renew using the link above.

We are honored to welcome you as a new member! You will begin receiving the benefits of membership right away!

Membership Benefits

- Network with Project Management Professionals
- Professional Development
- Discounts on Chapter Events
- Monthly Roundtables
- PMI Portland Chapter Monthly Newsletter
- Current Job Listings
- Volunteer Opportunities

Membership Costs

Join: PMI Membership costs \$139/year. PMI Portland Chapter membership costs \$25/year

Renew: PMI Membership renewal costs \$129/year. PMI Portland Chapter membership renewal costs \$25/year

Discounts: Retired members pay just \$60 per year for PMI membership. Must be a PMI member in good standing for five consecutive years and have retired from active employment.

Students may join PMI for just \$30 per year, plus a \$10 application fee for new members. Membership is open to any student enrolled in a degree-granting program at an accredited, or global equivalent, college or university.

Test Drive a Membership

Would you like to come to a [PMI Portland Chapter event](#) to meet some of your fellow project management professionals and see what the Chapter is all about? You're welcome to attend, even as a non-member!

Get on our mailing list! PMI Portland members automatically receive e-mail announcements of all Chapter events and monthly newsletters—and you can too. If you would like to receive Chapter announcements and newsletters, fill out our [Non-Member Sign up form](#).

For More Information

Visit the [PMI Portland Chapter web site](#). Read the [Chapter brochure](#). New Member? See your [web page](#).





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Membership

Become a Volunteer

Grow your network and your skill set! These are some of the volunteer opportunities currently available:

- **Director of Technology**–Operations team
- **Director of Sponsor Programs**–Marketing team
- **Art Director**–Marketing team
- **Quality Team Members (4)**–Membership team
- **Instructors, Certification Prep course**–Professional Development team
- **Administrator, Mentoring Program**–Professional Development team

For more information, go to the [Volunteer Opportunities](#) page on the Chapter web site, or contact our Director of Volunteers at volunteer@pmi-portland.org. You will be glad you did!

PM Job Postings

These are the four most recent job openings sent to PMI Portland Chapter members who have joined our Job Posting Service.

- Technical Business Analyst, Organizational Change Management
- Manager, Member Services Project Delivery, Regence
- Sr. Project Manager, Mentor Graphics
- Business Systems Analyst, AZAD Consulting

For complete information about the Job Posting Service, including instructions about how **Chapter members** can participate, visit the [Job Posting Signup](#) web page.

Calling All Writers!

The PMI Portland Newsletter is looking for volunteers to serve as article writers. Newsletter writers will pen articles about local project management educational events, Chapter programs, along with other items relevant to our field of project management. No previous writing experience is necessary, just a willingness to commit an hour or two per month attending an event, or interviewing someone and then writing about the experience.

In this role, you'll have the opportunity to meet and work with project management colleagues across the Portland/Vancouver area. You'll also have the opportunity to give back to the community by improving communication among PMI Portland Chapter members. You can also earn PDUs!

If you'd like to explore one of these writing opportunities, just drop us a line at newsletter_dir@pmi-portland.org.

Sharon Watkins, PMP, MBA, CSM
Dean Cheatham, PMP, CPHIMS
Newsletter Directors, PMI Portland Chapter

Advertising Available

Purchase advertising in the PMI Portland Chapter newsletter. We reach over 4000 Project Professionals, 1600+ of whom are local Chapter members, every month.

Our advertising rates are very competitive. Visit this [web page](#) for complete information, or contact newsletter_dir@pmi-portland.org.



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Membership

Welcome New Volunteers!



Kate Miller—Director of Community Outreach

Kate Miller has focused on innovative projects in energy technology. Leading collaborative teams using creative stakeholder engagement strategies is a common theme on a wide range of projects that she has facilitated.

She has been involved in many successful building and transportation related projects nationally and in the northwest.

As a woman who quickly built her own successful consulting business, she now empathetically helps other small business owners set priorities to integrate sustainably into their business model. Currently, she is working on Broadband policy recommendations to identify public safety and sustainability opportunities.

Her projects portfolio includes working with large agencies like BPA, US Dept. of Energy and Energy Trust of Oregon as well as numerous smaller clients.

Originally from Western Mass, Kate lives in Lake Oswego. She has a Certificate in Project Management from Portland State University and a B.A. from Western Washington University.

Contact Kate at comm_outreach@pmi-portland.org.



Dean Cheatham, PMP—Newsletter Director

Dean Cheatham, PMP, CPHIMS has been a healthcare technology professional for over 13 years. Starting as a break/fix technician and progressing through the ranks to the role of project manager in 2006, he earned his PMP in 2008 and is currently a functional

manager for a multi-state technology team at PeaceHealth. By instilling formal project management methodologies in non-project managers and reminding colleagues that, “project management is the exercise that keeps the organization healthy,” Dean provides direct and indirect support to projects across the enterprise.

Moving from Atlanta to the PNW in January of 2011, Dean comes to PMI Portland with newsletter experience from PMI Atlanta and HIMSS (Health Information Management Systems Society) Washington.

Contact Dean at newsletter_dir@pmi-portland.org.



Sharon Watkins PMP—Newsletter Director

Sharon Watkins, PMP, MBA, CSM, has over 10 years of consulting experience working in Information Technology. Prior to that she worked in International Finance and Development industry with public and private sector clients in Emerging Markets,

Technology, Media and Telecommunications, Life Sciences and the Federal Government. She’s held a variety of roles including information management, web development, content and knowledge management with a focus on strategy assessments, requirements, multimedia design, customer/user experience, web strategy and strategic communications.

Most recently, she worked with Deloitte Consulting, LLP on intellectual property development and solutions packaging with their Technology Nerve Center as an IP Factory lead to help technology leadership develop eminence for internal and external distribution specifically focused on information management and business analytics. Sharon has lived in the Portland area for three years, following 15 years spent in Washington DC.

Contact Sharon at newsletter_dir@pmi-portland.org.



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Project Management Training at Portland State University



Project Management: Classes for Career Development or Certificate Preparation

- Beginning and Advanced Courses and Certificates
- PMP Exam Prep

Project Management Certificate and Advanced Certificate courses begin mid-September. Enroll now!

Learn more at www.pdx.edu/professional-development/project-management or call 503-725-5865.



@PSU_PDC

www.pdx.edu/professional-development/project-management



Professional Development Center
PORTLAND STATE UNIVERSITY

Project Stories Wanted

With nearly 1,600 members, PMI Portland Chapter is a diverse organization with tremendous depth. As project managers (“doers”), we often shy away from self-promotion or even simply talking about our projects. That would be rude, right?

Wrong.

All of us are inundated with theories, best practices and over 40 processes in the PMBOK. However, when it comes to actual, real-world projects that we’re exposed to, we’re often limited to the ones in our own company. If you work at a large company with multiple portfolios, that might suffice. However, many of us, work in smaller shops where our exposure to real-world projects is limited.

This is where the PMI Portland Newsletter can help. We want to write about projects happening in the Portland/Vancouver area.

As a project manager for over six years, and a PMP for over four, I can tell you that none of my projects have ever come close to utilizing all 42 of the processes identified in the PMBOK. In fact, in my world, “Project Charter” equates to “approved capital request.” Why do I mention this? Because projects can succeed or fail for 1,000 different reasons – not just 42 – and we want to write about the projects and realities our members face every day.

If you’d like to talk with us about one of your projects, we’d like to listen. And, if after the conversation you’re comfortable sharing your success (or lack thereof!) with others, we’ll showcase your experiences in an upcoming newsletter.

Drop us a line at newsletter_dir@pmi-portland.org. It will help your colleagues and it will help you. At the end of the day, all of us are in this project management “stuff” together!

Dean Cheatham, PMP, CPHIMS, Newsletter Director



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- | | |
|--------------------|------------------|
| Bedrossian, Robert | Jason, Brian |
| Blanger, Damon | Lich, Mark |
| Bruce, Kelly | Liebe, Mark |
| Chan, Michelle | Lippold, Scott |
| Chauvin, Pablo | Maesaka, Guy |
| Collier, Dan | Mahoney, Shannon |
| Czerezska, David | McKee, Scott |
| Dearborn, Bryn | McMann, Jeneve |
| Dietrich, Linda | Neff, Angela |
| Foley, Jeffrey | Scott, Jeffrey |
| Geiger, Thomas | Shapiro, Joe |
| Griffin, Allan | Smith, Deanne |
| Hariharan, Titu | Smith, Richard |
| Hein, Jane | Steed, Joshua |
| Heymann, Robert | Swenson, Tina |
| Huckaby, Carol | Taylor, Carolyn |
| Hurst, Marta | |

Congrats New Credentials!

- Budnik, Lisa, PMP
- Chowning, Sherritt, PMP
- Fretz, Cheryl, PMP
- Gilmour, Mogenns, PMP
- Moriarty, Josh, PMP
- Palmer, David, PMP
- Stewart, Kevin, PMP

Membership information is provided to the Chapter monthly by PMI GOC. There may be a delay in seeing your name on this page due to newsletter publishing constraints. Go to PMI GOC at www.pmi.org to change or manage your membership profile information.

PMI Credentials

The **Project Management Professional (PMP)®** is the most important globally-recognized and independently validated credential for project managers, perfect if you have demonstrated experience and competence in leading project teams.

The **Certified Associate in Project Management (CAPM)®** is a good entry-level certification if you're new to project management, or still figuring out your career path.

The **Program Management Professional (PgMP)®** is designed for those who manage multiple, complex projects to achieve strategic and organizational results.

The **PMI Scheduling Professional (PMI-SP)®** is a specialty credential for practitioners who want to focus on developing and maintaining project schedules.

The **PMI Risk Management Professional (PMI-RMP)®** is a specialty credential that demonstrates competence in assessing project risks, mitigating threats and capitalizing on opportunities.

The **PMI Agile Certified Practitioner (PMI-ACP)®** recognizes knowledge of agile principles, practices and tools and techniques across agile methodologies.

For more information about PMI Certification, visit the PMI Global web site at www.pmi.org/Certification.aspx.



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Articles

When PM Works, Amazing Results Happen

Roeder Consulting, one of the PMI partners for online training, recently called out the recent London Olympics and the mind-boggling feats of project management involved. For all of us, the recent events must have brought to mind this extraordinary feat and the scale and reach of project management involved. Have you considered how many different types of project management roles went into the planning and execution of the 2012 Olympics? As just a brief glimpse into this, some of these roles are described below.

On June 27, 2012 the Summer Olympics began. It was a mega-project. Several years ago a few key people were asked what their role would be. Their responses are below:

- Louise Jolly, Ticketing Manager: In 1000 days I will help print and sell over 9 000 000 tickets.
- John Armitt, Chairman of the Olympic Delivery Authority: I will be part of the team building an Olympic Park the size of 357 football pitches.
- Claire Alina, Workforce Manager: I will have helped to recruit up to 70 0000 volunteers.
- Morag Reavley, New Media Manager: I will have helped to create a web site which will have more than 500 000 000 visitors during Games time.
- John McConnell, Risk Assessor: In 1000 days I will recruit 5000 security guards.
- Catharina Reynolds, International Inspiration Advisor: I will inspire 12 000 000 children in 20 countries around the world to take part in sport through the international inspiration programme.
- Stephanie Applegate, Sustainability Co-ordinator: I will help to build a 120 meter wind turbine that will supply enough power for 1000 homes.
- Farisha Constable, Brand Protection Lawyer: I will have helped to draft over 5000 legal documents.

- Chris Lipscomb, Sport Operations Manager: I will buy 2030 footballs.
- Tom Daley: Do more than 40 000 practice dives.
- Ly Tran, Accounts Co-ordinator: I will help to pay over 400,000 invoices.
- John Hopkins, Project Sponsor, Parklands and Public Realm Team: I will help plant 1 2000 000 trees shrubs and other plants on the Olympic Park.
- Deborah Hale, Torch Relay Producer: I will help 8000 people across the UK run with the Olympic flame.
- Ian Crockford, Project Sponsor Main Stadium Team: I will help to build an Olympic stadium big enough to hold 80 000 people.
- Michael Dalziel, Project Manager Live Sites: I will help London 2012 to broadcast 6670 hours of video on live sites.

(Source: Official Olympic Web site
<http://www.london2012.com/news/articles/2011/1/1000-days.html>)

As you enjoyed the Olympics, I hope you paid attention to all of the real-world project management unfolding before your eyes. From risk management, to stakeholder management, to hitting a due date that could not be missed, the project team has created amazing output. When project management works amazing results happen!

About the Author

Tres Roeder, PMP, MBA
 Roeder Consulting



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President's Letter



It is October in Portland and the weather is fantastic! Despite the fact that many of us would prefer spending time enjoying the fall dry weather, your PMI Portland Chapter volunteers are hard at work in the professional development, monthly educational and keynote speakers, engaging with members interested in filling open volunteer positions and reaching out to our educational and business partners in the community.

The Professional Development team has a number of development opportunities underway and planned this month including the PMP Prep Classes, ACP Exam Prep Course, Critical Thinking & Emotional Intelligence workshop and a number of classes being offered by Roeder. The Roeder offerings in October are in the areas of Project Management Fundamentals–Execution Class, Managing Virtual Teams, Communicate with Confidence & Competence and Earn Buy-In and Win Support.

If you are unable to take advantage of the formal training the Chapter offers and need PDUs, remember to sign up and attend the monthly Chapter meetings on the third Tuesday of the month. Attending both the educational and keynote provides 2

PDUs. In addition I know many people who attend one or more of the weekly roundtables hosted in the Portland metro area during the month. Each roundtable is worth 1 PDU. Information on these and other PDU opportunities can be found on our Chapter website, www.pmi-portland.org.

Upcoming Chapter activities in October are our annual business meeting presentation to be part of our October 16, 2012, Chapter meeting. The annual PMI North America LIM Conference is being held October 18 through October 20, 2012, in Vancouver, B.C. This three-day conference focuses on the role of leadership in local chapters and across PMI. The sessions allow PMI chapter members to collaborate on common and unique issues and solutions to help their chapter board members and their portfolio staff better serve the chapter during the year. I look forward to supporting our current and new leadership initiatives within our Chapter and the business community in 2012-2013 especially in using key learning from the LIM conference. As members, we can look forward to reading newsletter articles from those Board and Portfolio members attending the conference this year.

*Alan John, President
PMI Portland Chapter*





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PMI Portland Chapter

2012-13 Board of Directors

The PMI Portland Chapter Board of Directors wants to hear from you!

President Alan John, PMP
president@pmi-portland.org

President Elect Diane Brady, CSM
presidenelect@pmi-portland.org

Past President Steve Thornton
pastpresident@pmi-portland.org

Secretary Willem Stoeller, PMP
secretary@pmi-portland.org

VP of Finance Jeff Henderson, PMP
vp_finance@pmi-portland.org

VP at Large Robert Bondaruk, PMP
vp_at_large@pmi-portland.org

VP of Marketing Dave Molinari, PMP
vp_marketing@pmi-portland.org

VP of Membership Saby Waraich, PMP
vp_membership@pmi-portland.org

VP of Operations Brad Taylor, PMP
vp_operations@pmi-portland.org

VP of Outreach Linda Read, PMP
vp_outreach@pmi-portland.org

VP of Professional Development Trish Kelley, PMP CSM
vp_prof_devel@pmi-portland.org

VP of Programs Christi Loya, MBA, MPM, PMP
vp_programs@pmi-portland.org

Sponsor an Event

Becoming a PMI Portland Chapter Sponsor is an excellent way to get in front of our 4000+ audience. Sponsorship gives your company a live presence at PMI Portland Chapter events and a visual presence on the web site and in the newsletter. Contact our Director of Sponsor Programs at sponsor_programs@pmi-portland.org.

Speak at an Event

If you would like to speak at a Chapter Meeting, contact speaker@pmi-portland.org. If you would like to present a workshop, contact workshop@pmi-portland.org.

Submit an Article

Write an article or book review for the newsletter. You can earn PDUs! [Click here](#) for details or contact newsletter@pmi-portland.org.

Quick Links

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Mission

To promote the profession of Project Management by creating a culture and community that facilitates professional growth through education and volunteerism.

Vision

To be the innovative leader in the region for advancing project management, making individuals and organizations more successful. We are a responsive and collaborative center of excellence promoting ethics, quality, knowledge, skills, integrity, and leadership.