Project Management Institute
Portland Chapter

May 2008

Volume 26, Issue 5

Best Viewed in Acrobat 7.0 or above

Portland Chapter
Celebrating 25 Years of Excellence
1983 - 2008

In This Issue...

2 President's Corner
3 Events Calendar
4 Membership News
5 Keynote Presentation
6 Educational Presentation
6 Chapter Meeting Logistics
7 Roundtables
8 Volunteer News
8 May Business Meeting
8 Upcoming Workshops
8 25th Anniversary Celebration News
9 Roundtable West May 16 Meeting
10 **Candidate Profiles**
12 **Official Ballot**
13 Book Review: The One-Page Project Manager
15 Faces!
16 Advertisers
17 About PMI Portland
17 PMI Portland Board of Directors

Vote Now for New Board Members!

It is time once again to vote for your PMI-Portland Board of Directors. We have a dedicated slate of candidates. Even though only the President Elect position is contested, please take the time to vote – show the people who work hard to bring you services all year that you support them.

The VP Programs does not currently have a candidate. If you are interested or know someone who is interested, write them in and we will contact them. All write-in votes must be Portland chapter members in good standing to count.

The upcoming term starts July 1, 2008. There are several options for you to cast your votes:

1. Print out the ballot included in this newsletter, cast your vote, and mail it in or deliver it to the May Chapter meeting.
2. Cast your vote on line. Find the link on the elections webpage.
3. Pick up a ballot at the May 20, 2008 Chapter Dinner Meeting and place completed ballot in ballot box at dinner meeting.

(Continued on page 7)

Chapter Meeting

May 20, 2008

Educational Presentation: PMO Best Practices, Broberg & Steenhuis
Keynote Presentation: Dealing with Difficult People, Jean Walker

Sponsored by: Portland State University

Register online by Sun. 05/18/08

Click here for details

The President's Corner

The PMI Portland Chapter enjoyed a great birthday party March 18 on the occasion of our 25th Anniversary celebration. There were over 200 attendees, including nine past presidents: Rob Breitbarth, Don Adamski, Rodger Clawson, David Shirley, Chuck White, Jake McMichael, Lee Hall, Connie Plowman, Cynthia Miller, and founder Cliff Gray. Also, there were two past chairpersons of the International PMI Board of Directors, Ken Hartley and Linda Vella. Ken was President of the PMI International organization in 1983, the year of our founding, and as such, was the approving authority of our charter.

Linda Vella, immediate past chair of the International Board of Directors, provided an inspiring keynote address entitled, "The Value of Project Management" in which she summarized the development and growth of the PMI organization over the years. In 1983 the year of the Portland Chapter founding, the entire PMI membership was less that 5000 and largely confined to North American. Today, the membership is over 260,000 in 171 countries. Mathematically, the Portland chapter has increased membership in direct proportion to the rate of growth of the PMI National membership. It is important that we recognized our significant 25th anniversary milestone because the Portland Chapter is representative of the growth and success of PMI.

Why is this important? Professional organizations offer the opportunity for education, certification, recognition, guidance, influence, friendship, networking, camaraderie, and national and international job opportunities. But, only if it is well organized, well managed, and recognized as a leader in the profession. PMI is that type of organization.

PMI has continued to earn worldwide respect and has gained increased professional recognition and influence in the project management profession each successive year. The PMI National Envisioned goal of: "Worldwide organizations will embrace, value and utilize project management and attribute their success to it" is a reality.

I would like to thank the team that worked very hard to make this a very memorable event. Regrettably, several of our leaders were called out of town: Anniversary Chairman Alan Strong, VP of Programs Tim O'Connor, and President Elect Dianne Johnson. However, their roles were particularly well performed by Director of Events Terri Hagmann, Director of Registration Kevin Nichols, Director of Programs at large Emily Rice, and Director of Volunteers Elisa Mene who did an exceptional job as Alan Strong's backup.

George Walker, PE, PMP, President

president@pmi-portland.org

Our Meeting Sponsor

PMI–Portland extends a heartfelt "Thank You" to **Portland State University** for its recognition of the importance of professional development for project managers and sponsorship of this month's chapter meeting.

The **Professional Development Center at Portland State University** offers Oregon's leading program of project management courses designed for working professionals. We have an established reputation for high quality programs and student satisfaction. Our instructors teach from real-world project management experience to provide a highly interactive and engaging classroom experience to accommodate the diverse backgrounds and job descriptions of our participants. The skills, knowledge, and tools are immediately applicable and are drawn from a variety of approaches to project management in order to fit the various needs and sizes of organizations our students represent.

May 2008 Calendar

Mon	Tue	Wed	Thu	Fri	Sat / Sun
			May 1	2 • SOUTH Roundtable	3 4
5	6	7 • Spring PMP class	8 • AACE Meeting	9 • NW Roundtable	10 11
12 • PMI Elections Open!	13	14 • Central OR Rdtable • Spring PMP class	15 • Eugene Meeting	16 • WEST Roundtable • Corvallis Meeting	17 18
19	20 • PDX Chapter Meeting • Elections—Balloting Closed!	21 • Salem Lunch Mtg • Downtown RdTable	22 • Managing portfolios, programs & collections of projects	23 • NORTH Roundtable • PMI Elections Close!	24 25
26	27	28 • You Can't Manage Change...workshop	29	30 • Ethics RdTable	31 June 1
2	3 • Board Meeting	4	5	6 • SOUTH Roundtable	7 8

Our Sponsor

PSU Managing Projects & Programs Conference

Summer is around the corner and it's a wonderful time to get out of the office to attend this year's PSU Managing Projects & Programs Conference sponsored by PMI Portland Chapter and held at the Oregon Convention Center on July 17, 2008.

For more information, click link: http://www.pdc.pdx.edu/mppc/registration.shtml

April* Membership News

Welcome New Members

Archer, Chuck
Bidstrup, Melissa
Busse, Ann
Buttolph, Jennifer
Carlsson, Jens
Cespedes, Tim
Coleman, Jeanelle
Dalton, Bonnie
Deal, William
Dickinson, Ian
Franzen, Sheila
Gibbons, Jeannette
Grecco, Anthony
Gregoire, Mary Jo
Hickey, Joseph
Jones, M Jason
Latto, Linda
Lee, Denis
McCartney, Jeanne
Mullen, Judith
Murray, Jacquie
Newkirk, Oliver
Patange, Pravin
Paul, Bradley
Redding, JD
Redmond, Perla
Richardson, Alan
Roberts, Charles
Sakach, Gail
Schotthoefer, FNU
Shelby, Chris
Steenhuis, Sara
Sutton, Charles
Tharp, Brian
Wagner, Shelley
Wilcox, Christine
Wilde, Shaun
Wolfe, Larry

Congrats New PMPs

Bredahl, Anna
Burton, Michael
Deal, William
Hodges, Barbara
Lloyd, Elizabeth
Pollmann, Konrad
Wood, Douglas
Wright, Jodi

Upcoming Global Congresses

Congress	Location	Date
EMEA	Marrakech, Morocco	05/12-14/2008
North America	Denver, CO	10/18-21/2008

Thanks Chapter Renewals

Aulson, Zachary
Austin, Catherine
Bedford, David
Bowling, Sara
Brower, Gary
Brown, Derrick
Burns, Robin
Carr, Kathleen
Codron, Jack
Connolly, Kimberli
Cooksey, Cheryl
Corden, Shawna
Cosby, William
Crandall, Paul
Crow, Jeff
Davis, Kip
DeGallier, Chris
Devarajulu, Krishna Kumaran
Dieter, Robert
Drew, Phil
Dyk, Dave
Ehmann, Robert
Ellis, Anthony
Fanning, Troy
Fisher, Greg
Foreman, Sandra
Freeman, William
Furlong, Chad
Gonzales, Loida
Hallgrimson, Michael
Henry, Lydia
Horne, Roberta
Isham, DeAnna
Johnson, Dale
Johnson, Dianne
Johnson, Keith
Jorgensen, Teri
Kamoschinski, Bridget
Lawson, David
Lee, Debra
Little, Karen
Lodhia, Promod
Loudd, Kevin
Lowe, Cheri
Luther, David
Maffin, Steve
Marcum, Shannon
Mathers, Brandon
McIntyre, Charles
Merkel, Todd Michael
Miller, Bruce
OConnor, Tim
Perry Borst, Linda
Philipp, Andreas
Price, William
Sauter, Richard
Savage, Paul
Schwartz, Kathleen
Seton, Richard
Staehli, Susan
Stockton, Diane
Taylor, Kathy
Tucker, Gregory
Wegerer, Erick
Packham, Michael
Pallickal Xavier, Nixon
Parandvash, Vida
Paulsen, Cheryl
Perkins, Helen
Perkins, Thomas
Pfister, Josef
Plowman, Kathryn
Pollmann, Konrad
Puttman, Kimberly
Roeske, Derrick
Rumzek, Kevin
Rux, William
Scott, James
Scott, William
Shim, Lisa
Stoltenberg, Kathleen
Stone, James
Sullins, James
Taylor, Sean
Townsend, Ian
Vanderwal, Kelly
Walker, Ann
White, Charles
Whitehead, Nyla

** Membership information is provided to the chapter monthly by PMI Headquarters. There may be a 1 to 2 month delay due to newsletter publishing constraints. Contact PMI Headquarters at (610) 356-4600 or www.pmi.org to change or manage your membership information.*

Keynote Presentation — Chapter Meeting

Dealing with Difficult People

Passive? Aggressive? In a bad mood, or just plain ornery? When you are dealing with a stressful project and a difficult person at the same time, the label doesn't really matter. It's up to you to put out the brushfire and calm everyone down. Even better is the ability to anticipate, to recognize personality types and communication styles (your own as well as others) and prevent situations escalating to crises.

Identify quickly what you're dealing with and have a few strategies up your sleeve:

- Recognize what makes people difficult in the first place
- Identify the roles and cast of players in this drama
- Discover your own behavior challenges
- Turn conflict into collaboration, emotion into reason

About the Presenter

Jean Erickson Walker, Ed.D., CMF is an accomplished Executive/Manager Coach who brings a wealth of experience gained over twenty years in Executive Coaching, Career Counseling and Leadership Development across a broad range of industries, non-profit organizations, and boards of directors.

An engaging speaker and author who consistently challenges her audiences to rise above their own limitations and expectations, she is described by Publishers Weekly as "Blunt, Compassionate and Effective." Jean has been a workshop and seminar presenter for five PMI International Symposiums and was a dinner speaker for PMI Portland Chapter in 2005 on "Using Project Management Strategies to Manage Your Career." Jean has a bias for action, based on thoughtful consideration of the issues, and she believes strongly in the potential of collaborative leadership.

Jean has been internationally certified as a Career Management Fellow (CMF) and currently serves as Chair of the Board of Governors of ICC International, the only independent, not-for-profit international board certification for career management professionals. She is one of 12 Governors from seven countries.

Dr. Walker is the author of The Age Advantage: Making the Most of Your Midlife Career Transition (Putnam/ Penguin, Sept. 2000).

Educational Presentation

Chapter Meeting

PMO Best Practices

Are you thinking about creating a new PMO to increase the effectiveness of your projects? Is your existing PMO not achieving the results you would have expected? If so, you're not alone. Please join us for a presentation on PMO Best Practices. Based on years of experience in project and program management, this presentation will offer guidance on how to maximize the value of a Program Management Office. PMO Directors, Managers and Project Managers will leave with things to consider within their organization to help improve the effectiveness of a PMO, as well as communications, within the organization. The information can be applied to all PMOs regardless of their level of maturity.

About the Presenters

Mike Broberg is a Consulting Services Director in Hitachi Consulting's Portland office. He has over 11 years of experience providing consulting services to a broad variety of clients including Microsoft, Wells Fargo, Boeing, Sun Microsystems and many others. He has extensive experience helping clients with projects ranging from strategy and software selection to implementation and rollout of both packaged solutions and custom applications. His experience includes providing project and program management services for large scale programs as well as assisting clients with the creation and improvement of Program Management Offices. Mike also leads the global Business Process Management Competency within Hitachi Consulting. Mike graduated with both his Bachelors and Masters in Accounting with an emphasis in Information Systems from Brigham Young University and has his PMP certification.

Sara Steenhuis is a Manager in Hitachi Consulting's Portland office. She leads the PNW Project, Program and Portfolio Management (3PM) Competency within Hitachi Consulting. Sara's experience includes several years of Project Management experience in the areas of software implementations, business process management and organizational change management. She also has experience with project, program and portfolio management software solutions. Sara received her MBA from the University of Oregon.

Upcoming Chapter Meetings!

June 17
September 16

September —25th Anniversary Celebration

Chapter Meeting Logistics

- 4:00 Registration Table Opens
- 4:30 Educational Presentation
- 5:30 Networking
- 6:30 Dinner and Announcements
- 7:00 Keynote Presentation

Doubletree Hotel—Lloyd Center
1000 NE Multnomah
Portland, OR 97232
(503) 281-6111

Map

Free Parking

- **PMI Members** - Keynote Presentation $25, Educational presentation $10, Both for $35
- **Non-Members** - Keynote Presentation:$30, Educational presentation $10, Both for $40
- **Student Members** - Keynote Presentation $10
- **Student Non-Members**—Keynote Presentation $15
- **Keynote Presentation only** (without meal) - $12

Pre-register for best price! Price is $5 more at the door.

No refunds within 24 hours of the meeting

Contact the Director of Registration for registration questions.

A professional photographer will be on-site to document Chapter Meeting events and activities. Photos are the sole property of PMI Portland. By registering for or attending these events, attendees understand that all photos may be used for promotional

Earn 1 PDU for participating! — Portland Area Roundtables

May 2 **June 6** (7:15 am)	**SOUTH BREAKFAST ROUNDTABLE** **Mentor Graphics Campus** 8005 SW Boeckman Rd. Wilsonville • Commons Building, Big Muddy Conf. Rm.	**No meetings during the summer months**
May 9 **June 13** (7:15 am)	**NW BREAKFAST ROUNDTABLE** **Con-Way** 2055 NW Savier Portland • 1st floor - Ross Island Room	
May 21 **June 18** (12:15)	**MID-DAY MID-WEEK PDX ROUNDTABLE** **Harland Financial Solutions** 400 S.W. 6th Avenue, Portland • Ground Floor For more information contact Bruce Rosenblatt, Director of Roundtables, at roundtable@pmi-portland.org.	*For more information, to contact the moderator, or to RSVP for meetings, see www.pmi-portland.org/events/meetings/roundtables.htm*
May 16 **June 20** (7:15 am)	**WEST BREAKFAST ROUNDTABLE** **Nike's World HQ Facility** Beaverton • **Air Raid Room, Nolan Ryan, 2nd Floor**	**May topic** — Realizing the Promise of Project Portfolio Management—A Framework for Delivering Value by Shelley Gaddie, ProjectCorps **See article on page 9.** **Note room change this month only.**
May 23 **June 27** (7:15 am)	**NORTH BREAKFAST ROUNDTABLE** **Clark Public Utilities** 1200 Fort Vancouver Way Vancouver • Community Room	
May 30 (4:00 pm)	**ETHICS ROUNDTABLE** **Portland State University** For more information contact Bruce Rosenblatt, Director of Roundtables, at roundtable@pmi-portland.org.	Meets quarterly

Vote Now for Board Members! (Continued)

The election closes at 8:00 P.M. on Tuesday, May 20, 2008.

Both the newsletter and the electronic ballots provide links to a voter's pamphlet to let you meet the candidates and to learn of their portfolio responsibilities. Candidates must be members in good standing of the Portland Chapter of PMI.

Voters must be members of PMI. Be sure to add your PMI membership number to the ballot for validation.

For the Candidate Profiles, go to page 10.

For the Ballot, go to page 12.

PMI Portland News

Volunteer News

Many thanks to all our volunteers! A special thanks to Kevin Nichols, Kimberly Schaeffer, Cynthia Ruby, Georgia Bosse, Chandra King, Christopher Brill and Julie Nichols for their contributions to the success of the April dinner.

We still have a few opportunities for those interested in volunteering. Take a moment to visit the Volunteering section in our website to view all available opportunities and if one interests you, please contact me at volunteer@pmi-portland.org. Volunteering is a great way to network and be part of the success of the Chapter.

May Business Meeting

The PMI-Portland annual business meeting will be held May 20 during the course of the regularly scheduled Chapter meeting at approximately 6:30 PM. We will be voting on two by-law changes:

1. Creating separate positions for VP Marketing and VP Outreach. This is currently a combined position.
2. Designating the President Elect as the Chair of the Nominating Committee. Currently the chair is the Immediate Past President.

Upcoming Workshops

As we head into the Summer break from workshops, we're wrapping up this season with a one day workshop presented by Jeff Oltmann from Synergy Professional Service.

May 22—"Managing Portfolios, Programs and Collections of Projects"

Few leaders have the luxury of focusing on a single project. Instead, they must balance multiple simultaneous projects, constantly making imperfect tradeoffs between conflicting needs. This class shows you how to manage three different multiple-project scenarios:

_ A collection of loosely related projects

_ A program of tightly related projects targeted at a shared objective

_ A portfolio of projects that is diversified and integrated to meet broad organizational objectives

Managing multiple projects requires an organizational framework in addition to personal skills. Therefore, this class also looks at how project management methodology, governance, and organizational structure affect the management of multiple projects.

We will start back up with workshops in the fall, currently targeting late Sept. Watch your email for the announcement, or check the PMI Portland website for details on both offerings.

25th Anniversary Update

The committee thanks Elisa Mene for coordinating the 25th Anniversary activities at the March Chapter Dinner meeting. Job well done!!

Ice breakers and inclusion activities are planned by Lynn Mathenia for upcoming dinner meetings. Memorabilia will be introduced soon. The team will seek budget approvals for proceeding with anniversary celebration plans.

Customer input for an anniversary celebration event :

Timing

- September

Venue

- OMSI 45%
- Casino night 23%
- McMenamins 20%
- Black tie @ Doubletree 8%

Pricing

- $20 to $30/person 56%
- $30 to $40/person 35%
- $40 to $50/person 8%

Attendance

- Member & guest 79%
- Member only 21%

Roundtable West May 16 Meeting

Realizing the Promise of Project Portfolio Management – A Framework for Delivering Value

The challenge for project management is to shift from a focus on tactical delivery to driving strategic value. This means managing projects as an element of a larger closed loop benefit realization system that tracks project value through to organizational results. Conventional thinking and traditional process maturity models have resulted in a focus on linear development of project management capability. The demand that shared service organizations operate like a business within the business and as strategic business partners to their business customers requires that PMOs shift from evolving capability along a linear path to comprehensive development of various core capabilities.

This presentation introduces the PM Value Framework™ a tool specifically designed for use by project management professionals working to develop value driven Project Management Organizations. It identifies four core capability areas and supports their integrated development for maximum strategic value. The framework is highlighted in case studies of two PMOs, a mature but struggling organization leading a financial recovery and a start-up with a directive to focus on value defined best practice. The presentation is designed to support all project management professionals in the quest to deliver value at every level of the organization and balance internal best practice with external priorities and value drivers.

About the Presenter:

Shelley Gaddie is President and Founder of ProjectCorps™ – a leading strategic project and portfolio management firm in Seattle. Founded in 1999, ProjectCorps™ is dedicated to improving businesses' ability to deliver on their objectives through innovative enterprise, program and project management practices. In her role, Shelley is actively engaged with the vision and application of its core services and nurturing an open, collaborative atmosphere between the firm's staff, client leadership, and business partners. Her unique background as a former senior research scientist, chemical engineer, and business executive helps shape a distinct methodology of continually seeking out, balanced, practical solutions to meet today's business delivery challenges. In recent years, she has expanded her reach to the broader business community as a regional and national speaker. Shelley directly supports the vision of PMI through regular chapter and Congress speaking engagements, and through regional, national, and international advisory roles.

She is actively involved with PMI and has participated with PMI in a number of efforts from supporting her local Puget Sound Chapter to accepting a global role in support of PMI's strategic needs. As PMI's Regional Leader, she worked closely with PMI's Global Operations Center to successfully develop, market and deliver the 2002 Global Research Conference to Seattle, Washington. In 2002 – 2003, she served as Vice President, Corporate Services for the Puget Sound Chapter and developed a compelling model for an Executive Forum to foster an open, collaborative environment among C-level executives, PMI Board Members, and PMI's Global Operations Center and Corporate Council. Since January 2003, she has served as a member of PMI's Research Member Advisory Group (RMAG), and in 2004 she was selected to stand for a 2005-2007 PMI Board of Director's position. In early 2005, she was selected by Dr. Janice Thomas, Research Program Director, to serve on her Steering Committee to guide the seminal PMI funded global research program, Quantifying the Value of Implementing Project Management. She was also appointed to serve as a member of PMI's Standard Member Advisory Group in 2007.

See the Roundtable page for details.

Be sure to watch for the June meeting information later this month.

This is a special meeting to honor Excellence in Project Management. Don't miss it.

Candidate Profiles — PMI Portland Elections

Rachel Paulson, PMP	President Elect Candidate

Rachel Paulson is the Director of Project Management Services and Training for Columbia Technical Consulting, Inc. She has over 12 years combined Project, Engineering, Resource Management and Consulting experience in the IT, software, financial, retail, fitness, health plan, steel and truck manufacturing industries, including EPMO, PMO and TMO consultation, development and implementation. Her diverse industry experiences have created a well rounded foundation for solving complex program and project issues. Rachel's current areas of interest include project rescue (turning projects that have failed or are failing into successes) in various organizations and project management consulting with a specific focus on assessing EPMO / PMO maturity and providing guided steps for achieving the next level of organizational maturity.

Rachel is active in her community as a seminar or event speaker, volunteer soccer coach, teacher's assistant and violinist in the Clark College orchestra. She has served in many capacities with the PMI Portland Chapter including the Director of Certification.

Greg Spehar, PMP	President Elect Candidate

My first contact with project management was while I worked on the Space Shuttle/Space Station, almost 20+ years ago. From that day I have navigated corporate America by working at some capacity as a project coordinator/manager for IBM, McDonnell Douglas, NASA, FedEx, Nike, Intel and Point B. I passed my PMP Exam the fall of 2005 and am excited to continue to contribute to the Portland Chapter.

Alan John, PMP	Secretary Candidate

Alan John is certified PMP and is a Senior Project Manager with over 25 years' experience in managing large programs, individual projects and technical / engineering teams at various high tech companies, including fiber optic data communications, silicon and systems at Intel Corporation, and most recently as a consultant a small silicon start-up and currently the State of Oregon. Alan is a U.S Navy submarine service veteran with a BSEE from the University of Idaho in 1982, and an MS in Engineering Management from OGI, Beaverton in 1997. He has served as the industry chair to the University of Idaho, Department of Electrical and Computer Engineering for Curriculum the past 6 years. He wants to promote and support the PMI-Portland chapter however possible. He has many years of leadership and hands on experience in project management, program, and engineering management to provide to the chapter.

Mark Molau, PMP	VP Finance Candidate

Mark Molau has led finance, IT, and consulting projects during his 20+ year career in consulting and high tech with firms such as Price Waterhouse and Hewlett Packard.

Mark served as the VP Finance for the PMI Portland Chapter in 2008 and implemented new policies and processes to improve the accountability and effectiveness of our financial management practices.

Jeff Oltmann, PMP	VP At-Large Candidate

Jeff Oltmann has led successful programs for over 20 years. He ran the project office for a $60M project portfolio at IBM's Oregon development facility. Jeff's hands-on program management experience includes program budgets over $100M and worldwide cross-functional teams of over 100 members. He is on OHSU's graduate management faculty.

Jeff Brummel	VP Marketing Candidate

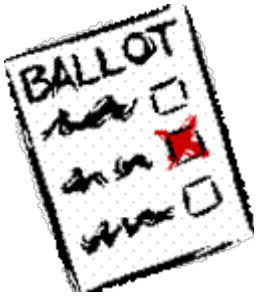
I have worked in the high tech sector as a Project and Program Manager focused on new product launches for over 20 years. I have very much enjoyed my current role as Director of Marketing and look forward to increasing my contributions to the PMI Portland Chapter.

(continued on next page)

Candidate Profiles — PMI Portland Elections

Brian Bauske, PMP	VP Outreach Candidate
I have lived & worked in the Portland Area since 1994. After my seven years service with Hewlett-Packard Co., I took early retirement in order to pursue my dream of starting my own consultancy, Bauske Consulting, Inc. As well as project management, I am also very interested in credit unions.	
Pamela Banning, PMP	**VP Professional Development Candidate**
Continually seeking knowledge; an avid puzzle player, I've migrated from technical work in medical laboratories to project management in healthcare information systems throughout US and Canada. Raised as an Air Force brat, Boise State grad, married 27 years to military veteran, raised 2 children. I love reading, motorcycle riding, and RV trips.	
Jimmy Godard, PMP	**VP Operations Candidate**
Mr. Godard, born and raised on the island of Haiti (Hispaniola), moved to the U.S. in the year of 1995. He completed his undergraduate studies in Computer Science at Saint Thomas University in Miami, FL. He pursuit his master degree right after in Computer Information Systems. Mr. Godard has been working for Bank of America for the past10 years. He occupies the function of Technology Project Manager where He manages multiple end to end deliveries of infrastructure projects that have significant impact on a line of business or the Bank of America Enterprise globally. In addition, Mr. Godard provides IT consultation to diverse non-profit organizations and individuals' on-shore and near-shore. His favorite show is The Apprentice, and his hobby is to spend time with his family.	
Joseph Marietta, PMP	**VP Membership Candidate**
As VP At Large this past year, and VP of Marketing & Outreach in 2004 and 2005, I provided leadership to establish chapter strategy and foster smooth operation of chapter events and activities. I enjoyed contributing to the strategic success of the chapter, and fostering relationships with chapter businesses, facilitating chapter sponsorship, advertising, involvement, and support. As a chapter board member, I participated in the development of the new board structure and helped in developing growth and support strategies. I'm familiar with the structure, processes, and the demands of each position. My time as both a Chapter member and as a board member has been extremely rewarding. On a daily basis, I apply the concepts I've learned here as I lead large and small projects as a senior PM at PacifiCorp. It's again time to give something back!	
	VP Programs Candidate
Please volunteer or write in a candidate.	

How to Vote?



Only PMI Portland chapter members may vote.
Review the position job descriptions on the PMI Portland website.
Deadline is May 20—use one of these 3 methods to vote:

1. **Vote Online** (login=first initial and last name, password=pmi number)
2. **Print and mail** the ballot from this newsletter (page 12)
3. Vote at the **May chapter meeting**. Click here to register.

Ballot — PMI Portland Elections

Building professionalism in project management.

Project Management Institute
Portland Chapter

Official Ballot

Annual Election of Officers

2008-09 Board of Directors

PMI Membership #:_____

Your PMI membership # must be included for your ballot to be counted. Only PMI Portland Chapter members in good standing may vote.

See the PMI Portland website for detailed Voter's Pamphlet and information about positions, candidates, and electronic voting: http://www.pmi-portland.org/.

All write-ins must be a local chapter member in good standing.

OFFICE	NOMINEE - Select one for each position
President-Elect	☐ Rachel Paulson, PMP ☐ Greg Spehar, PMP ☐ Write In_____
Secretary	☐ Alan John, PMP ☐ Write In_____
VP Finance	☐ Mark Molau, PMP ☐ Write In_____
VP At Large	☐ Jeff Oltmann, PMP ☐ Write In_____
VP Marketing	☐ Jeff Brummel ☐ Write In_____

OFFICE	NOMINEE - Select one for each position
VP Outreach	☐ Brian Bauske, PMP ☐ Write In_____
VP Professional Development	☐ Pamela Banning, PMP ☐ Write In_____
VP Operations	☐ Jimmy Godard, PMP ☐ Write In_____
VP Membership	☐ Joseph Marietta, PMP ☐ Write In_____
VP Programs	☐ ☐ Write In_____
Incoming President	Dianne Johnson, PMP
Incoming Past President	George Walker, PMP

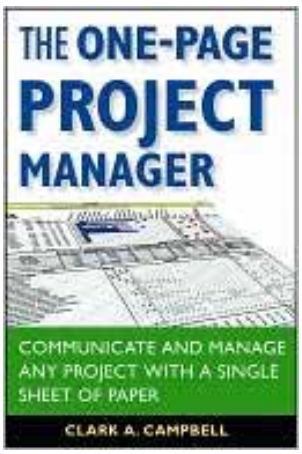
Ballots are due by 8:00 pm. Tuesday, May 20, 2008.

Election results will be announced on the Chapter website.

Mail your ballot to PMI-Portland Chapter, P.O. Box 5966, Portland, Oregon 97228; drop off at the May chapter dinner meeting. You also have the option to vote online. Link from Chapter website: www.pmi-portland.org.

Keep It Simple! — Book Review

The One-Page Project Manager: Communicate and Manage Any Project with a Single Sheet of Paper



By Clark A. Campbell

Published by John Wiley & Sons, Inc., 2007, 140 pages

When I first ran across the title, The One-Page Project Manager, I was skeptical. How could all the information for managing a project fit on one page? After reading the book, my suspicions were confirmed, but the book did give some useful guidance. Most of this book is a how-to guide built around a one-page status reporting template. I've included the template image below, or you can go online to see various versions at www.onepageprojectmanager.com.

But the book also explains a bit about what else the project manager should be doing while completing the template. For example, the author explains the difference between a project participant or team member and an "owner". He emphasizes the importance of identifying the persons (or "owners") who are not just working on the project, but are responsible and accountable for the successful completion of the project's major tasks and for ensuring that project quality goals are reached.

Another example are his tips for defining project tasks:

In addition to being management size, each task should be distinct… You can't have accountability if it is hard to tell where one task ends and another begins…Tasks should be measurable in terms of their progress so you can gauge their advancement and report on them…

Throughout the book, the author reiterates the limitations of the one-page spreadsheet. He maintains that it's primarily a way to communicate a complete high-level picture of the project's work and status to executives and sponsors, and advises PMs to also use other tools, such as project scheduling tools, quality plans, etc.

As an executive briefing tool, the spreadsheet seems to me to be a bit busy and would require that recipients have some preliminary orientation to be able to understand the specific meaning of terms like "objectives", "owners", "subjective tasks", and the symbols used.

Here is a summary guide to reading the example that appears on the next page:

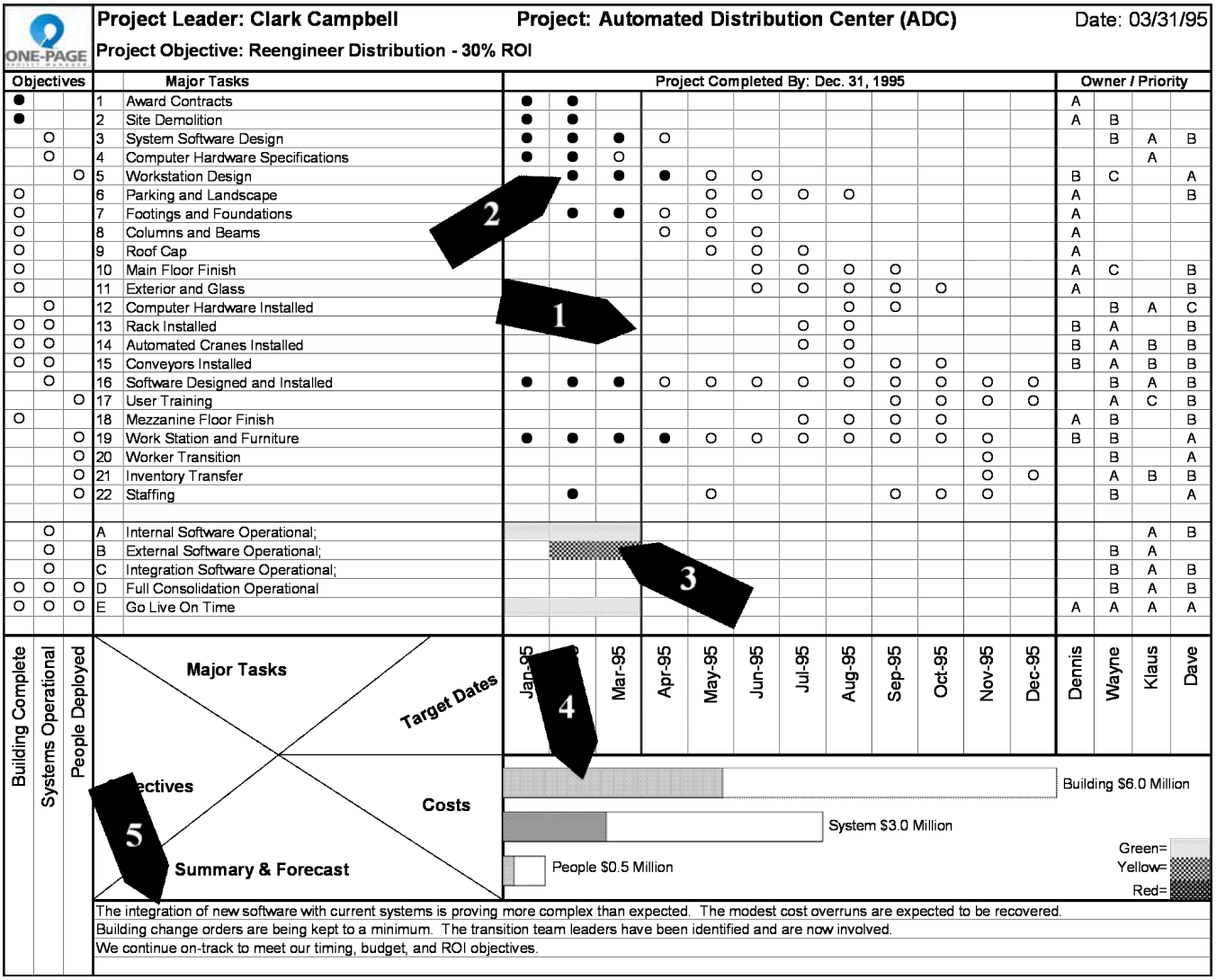
Area	Contents
Top	Project Title, PM, Primary Business Objective, Target Project Date
Left Side	Project Objectives mapped against Major Tasks
Upper Middle	Major Tasks with Status by Time Periods
Lower Middle	Subjective Tasks (quality criteria) mapped to Owners/Priorities
Upper Right	Owners/Priorities by Major Tasks
Lower Right	Budget vs. Costs in bar chart format
Bottom	Summary & Forecast in text format

The numbered arrows in the following example indicate the sequence to follow to complete the spreadsheet.

(Continued on page 14)

Keep It Simple! — Book Review (cont.)

(Continued from page 13)



This is a solid, simple book for a beginning PM or part-time PM, who needs a one-stop document to help the project team and other stakeholders plan, apply and monitor the various aspects of the project.

My Rating: ★★★ (3 stars out of 5)

Pros: Very fast read, useful, some general PM tips especially for communicating "up, down and out". The tool is an MS Excel spreadsheet available for free from the website.

Cons: Unclear on differences and connections between types of objectives and subjective tasks. Examples of supplementary information, such as task dependencies, risk management, etc., are not presented, and processes for using these with the tool are missing. Book is only two-color (black & blue), but use of colors is highly encouraged.

Audience: Beginning to intermediate project managers

About the Author:

Diana Mekelburg, PMP, is a PMI Portland member.

April 2008 Chapter Meeting

Faces of PMI Portland

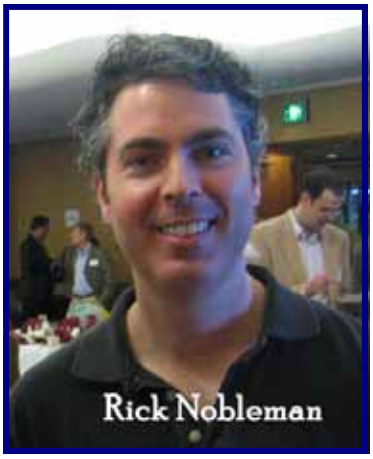
John Coutu

Jason Stegner Jan Tauc

Cindy Calderwood

Lynn Jesus-Olhausen

Francesca Deddow Clay Swartzendruber


Rick Nobleman

Many thanks to Kevin Nichols for the photos

Paul Mickel

Doug Wood

Bruce Pentland, Anna Anderson

Take the Workshop!

June 4-5, 08

Power up your career from Project to *Program Management* by attending the top seminar from the authors of the most authoritative treatise on Program Management.

This is the definitive course.

Learn from the Masters – this June!

Russ Martinelli
Jim Waddell

Learn more at

www.innovationframeworks.com

PMP Exam Prep

June 16 – 20, 2008

Cheshire Learning

Become certified Project Management Professional!

Earn up to 40 professional education contact hours!

Taught from the project life-cycle perspective, this class helps participants relate the various processes to how projects are managed. It also addresses the project management areas not covered by the PMBoK Guide® but that are essential to passing the exam. This approach improves your ability to analyze and respond to the situational questions. The class is fast paced and complete; all you have to bring is your enthusiasm!

The Cheshire Learning PMP Exam Prep course includes a complete study set: PMP Exam Prep book, course notes, and the PMBOK guide®. These are great study aides for anyone serious about passing the PMP exam. The total Cost is $1850.00.

Dates: June 16 – 20, 2008 from 8:00am – 5:00pm. Lunch will be provided.

Location: Tigard/Tualatin

For more information contact Jan Hilbi, PMP at jhilbi@cl-pm.com or call 503.675.0400.

Visit our web site at: www.cheshirelearning.com

Project Management Institute R.E.P.

Cheshire Learning is a PMI Global Registered Education Provider

ADVISICON®

Project Management Consulting, Training, Tools and Technology

Helping You Build A Project Management Culture

Advisicon Public Courses

Dates	Course Titles
May 13-14	Managing Project with MS Project
May 20-21	Practical Project Management
May 27-28	Mastering Requirements Gathering
June 24-25	Practical Project Management
July 15-16	Managing Project with MS Project
July 22-23	Practical Project Management
July 29-30	Mastering Requirements Gathering

See full course descriptions at www.advisicon.com/training.htm

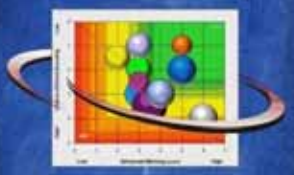
Project and Portfolio Management

- PMO Implementations
- Consulting • Training

Microsoft® Project and Project Server

- Deployments
- Consulting • Training

Custom Application Development



- Databases
- Tools • Templates

Project Management Institute Registered Education Provider

Microsoft GOLD CERTIFIED Partner

Advisicon is a professional project and portfolio management consulting, training and custom application development company. We help our clients leverage the best practices of project management methods and technologies to manage projects more effectively.

Call Advisicon today! 503.253.0331 or visit us at www.Advisicon.com

About PMI Portland

Project Management Institute
Portland Chapter

Charter	The Project Management Institute chartered the Portland Chapter in January 1983. The Portland Chapter of PMI is a non-profit professional organization dedicated to advancing the state-of-the-art of project management.
Mission	To promote the profession of Project Management by creating a culture and community that facilitates professional growth through education and volunteerism.
Monthly Chapter Meetings	Held on the third Tuesday of every month except July and August. Check chapter website to confirm meeting dates.
Board Meetings	Held on the first Tuesday of each month.
Voice Mail	(503) 243-6657
Mailing Address	P.O. Box 5966, Portland OR 97228-5966
Address & E-mail Changes	Notify PMI Headquarters at (610) 356- 4600, menu option 8, or www.pmi.org "PMI Members Area"
Chapter Web Site	www.pmi-portland.org
Newsletter	Published monthly except July and August.
Newsletter E-mail	newsletter@pmi-portland.org
Past Issues	Archived newsletters can be seen at www.pmi-portland.org/news/newsletter.htm
For More Contact Information	**See the "Contact Us" page on the PMI Portland website www.pmi-portland.org/contact.htm**

2007-2008 Board of Directors

PRESIDENT
George Walker, PE, PMP
(503) 699-1939
president@pmi-portland.org

PRESIDENT-ELECT
Dianne Johnson, PMP
(503) 657-0043
presidentelect@pmi-portland.org

SECRETARY
Alan John, PMP
(503) 704-1704
secretary@pmi-portland.org

VP FINANCE
Mark Molau, PMP
(503) 243-6657
vp_finance@pmi-portland.org

VP OPERATIONS
Jimmy Godard, PMP
(503) 243-6657
vp_operations@pmi-portland.org

VP AT-LARGE
Joseph Marietta, PMP
(503) 243-6657
vp_atlarge@pmi-portland.org

VP MARKETING & OUTREACH
Greg Spehar, MBA, PMP
(503) 332-3663
vp_marketing@pmi-portland.org
vp_outreach@pmi-portland.org

VP PROFESSIONAL DEVELOPMENT
Pam Banning, PMP
(503) 534-3090
vp_prof_devel@pmi-portland.org

VP PROGRAMS
Tim O'Connor
(971) 998-8814
vp_programs@pmi-portland.org

VP MEMBERSHIP
Gary Coates, PMP
(503) 423-8828
vp_membership@pmi-portland.org

PAST PRESIDENT
Cynthia Miller, PMP
(503) 243-6657
pastpresident@pmi-portland.org

PMI REGION 1 MENTOR
Pat Garrett
(425) 372-5119
patgarrett@comsys.com