## What Business Are You REALLY In?

How to Align Your Business Strategy With Your Customer's Expectations

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PMI-Portland 2016 Annual Conference Business Strategy Track

# **Business Strategy Track Focus**

- Connect the dots between your work and larger organizational strategy.
- Focus on knowledge of your industry and organization.
- Deliver better business outcomes.

#### **Presentation Outcome**

- 1. Learn how to view your business (your project) the way your customer does.
- 2. Learn how to align your work and communications to solve their problems.
- 3. Learn how to develop projects and products that take your customer to the next level.

## THE BIG IDEA

### Look Outside the Box

- It's not about you.
- It's not about your deliverable.
- It's about how you take the customer to the next level.

# THE BIG IDEA, APPLIED TO SALES

## Start with the Customer's Needs

#### **Stated Needs**

Accounting software

#### **Real Needs**

Manage growth to the next level

#### **Presentation Methods**

#### **My Competitors**

- Many features
- A few benefits
- Coma-inducing demonstrations

#### Me

- Ask questions about the present (pain)
- Tell stories about the future (pleasure)
- 3-minute demo

### Outcome

- I won the sale
- CBD
- Debrief

# THE BIG IDEA APPLIED TO PROJECT MANAGEMENT

# Who is the Customer?

# What Do They Care About?

## What Business Are You REALLY In?

- Contributing to the customer's future
- Project → Program → Portfolio

# HOW TO APPLY THE BIG IDEA IN PROJECT MANAGEMENT

# Project Initiation – The Charter

- Continue asking "Why?"
- Apply the answer
  - Projects
  - Programs
  - Portfolios

# **Project Planning**

- Scope
- Time
- Cost
- Communications

# **Project Execution**

- Getting it done
- Leading
- Communicating
- Coaching

# **Project Monitoring & Controlling**

- Auditing & changing
- Do our processes add value to the customer?

# Project Closing: Lessons Learned

- What will we repeat next time, because it helps the customer?
- What will we never do again, because it doesn't help the customer?

# IT'S YOUR TURN

### **Excelsior Software**

Deliver ready-to-install point-of-sale software to Baskin & Robbins Ice Cream Company by December 31, 2016.

#### Northwest Trucks

Begin sales and production of our new pizza delivery van by December 31, 2016.

Q&A

## **CONCLUSION**

## Where Is Your Focus?

- It's not about you, your project or your team.
- It's about taking your customer to the next level.
- For the best outcome, focus on your customer's future.

#### Thank You

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